**Training Course “Regulating Energy: The Prime Objective in Serving Our People”**  
9-12 October 2007 – Kiev – INOGATE Secretariat

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**PROGRAMME**

**Tuesday, 9 October 2007**

**Morning Session**

<table>
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<th>Time</th>
<th>Session Content</th>
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<tr>
<td>9:30-10:00</td>
<td>Opening Session</td>
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<td>Welcome address</td>
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<td>Nicole Igloi, European Commission, DG EuropeAid</td>
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<td>The aim of the training course</td>
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<td>Kyriakos Morfis, INOGATE Secretariat</td>
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<td>10:00-13:00</td>
<td>Session 1: Energy Regulation: Institutional Aspects (I)</td>
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<td>10:00-11:00</td>
<td>Reasons for having an independent regulator: a quick refreshment</td>
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<td>Alternative organizational/operational schemes and assessment</td>
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<td>Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)</td>
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<td>Discussion</td>
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<td>11:00-11:30</td>
<td>Coffee Break</td>
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<td>11:30-13:00</td>
<td>How to converge the regulatory institutions: Brief benchmarking of regulators in the SEE and CIS region and key steps</td>
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<td>Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania</td>
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<td>13:00-14:30</td>
<td>Lunch Break</td>
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</table>
Afternoon Session

14:30-18:00  Session 1: Energy Regulation: Institutional Aspects (II)

National vs. regional regulatory bodies: assessment and proposals
- Rudi Hakvoort, Florence School of Regulation
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)

Discussion

15:30-16:00  Coffee Break

The regulator’s role in Licensing and Monitoring
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)

Group Exercise on Licensing

17:30-17:45  Coffee Break

Regulation and Security of Supply
- Rudi Hakvoort, Florence School of Regulation

Moderated Discussion
- Based on presentation by all participants of their regulatory authority scheme and organization, so as to share their experiences and to highlight the pros and cons of each case.

17:45-19:00  Wrap-up of the discussion
The relation with politics and regulated entities
Guidelines in making regulators more efficient
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)
- Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania

19:00  End of the 1st day of the Workshop
Wednesday, 10 October 2007

Morning Session

9:30-11:00  Session 2: Unbundling

Unbundling vs. Vertical Integration. Key aspects and guidelines
▪ Rudi Hakvoort, Florence School of Regulation

Unbundling in the electricity sector: Key issues and policy.
▪ Jan Sundell, Chairman of Eurelectric CIS EPC Ad Hoc Joint Working Group – Market and Senior Advisor, Vattenfall

Moderated Discussion based on a case study or problematic issue (earlier received from the participants)
▪ Rudi Hakvoort, Florence School of Regulation
▪ Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA).

11:00-11:30  Coffee Break

11:30-13:00  Session 2: Energy Market Restructuring

Legal aspects relevant to reform, restructuring, market liberalization and convergence: how to manage these
▪ Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)

Restructuring the electricity market: the performance of the European model + Alternative market models: comparison and assessment
▪ Rudi Hakvoort, Florence School of Regulation

13:00-14:30  Lunch Break
### Afternoon Session

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<th>Time</th>
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<tr>
<td>14:30-16:15</td>
<td><strong>Session 3: Restructuring the Electricity Market</strong></td>
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<td>**Is there a chance for market convergence? Market model and regional</td>
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<td>cooperation – case studies</td>
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<td>▪ Representative of Kazakhstan</td>
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<td><strong>Case study: The performance of the German electricity market</strong></td>
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<td>▪ Jacques de Jong, Clingendael Institute (former Dutch regulator)</td>
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<td><strong>Discussion</strong></td>
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<td>16:15-16:30</td>
<td><strong>Coffee Break</strong></td>
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<td>16:30-18:00</td>
<td><strong>Session 4: Restructuring the Gas market</strong></td>
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<td>**Restructuring the gas market: the performance of the European model</td>
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<tr>
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<td>and how to apply this model</td>
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<td></td>
<td>▪ Jacques de Jong, Clingendael Institute (former Dutch regulator)</td>
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<td><strong>Case study: The performance of the Italian gas market</strong></td>
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<td>▪ Oliviero Bernardini, Italian Regulatory Authority</td>
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<td><strong>Tour de table</strong></td>
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<td><strong>Discussion</strong> on the alternatives, based on the tour de table</td>
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<td>18:00</td>
<td><strong>End of the 2nd day of the Workshop</strong></td>
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Thursday, 11 October 2007

Morning Session

9:30-11:00  Session 5: Tariff Setting and Price Regulation (I)

The process and basic steps in setting regulated tariffs: an overview
- Csaba Kovacs, Hungarian Energy Office

Case study: From costs to regulated prices – electricity, gas and district heating in the Baltics
- Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania

Discussion

11:00-11:30  Coffee Break

11:30-13:00  Session 5: Tariff Setting and Price Regulation (II)

Group exercise: Rate Setting
- Moderated by Csaba Kovacs, Hungarian Energy Office

13:00-14:30  Lunch Break
Afternoon Session

14:30-15:45  Session 5: Tariff Setting and Price Regulation (III)

Affordability of cost covering utility tariffs
- Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania

Key issues in applying incentive price regulation
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)

15:45-16:15  Coffee Break

16:15-18:00  Session 5: Tariff Setting and Price Regulation (IV)

Critical issues in regulated rate setting: cost of capital, fuel and depreciation; pricing policy to various consumers groups
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)
- Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania
- Csaba Kovacs, Hungarian Energy Office

Moderated Discussion based on a case study or problematic issue (earlier received from the participants)
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)
- Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania
- Csaba Kovacs, Hungarian Energy Office

18:00  End of the 3rd day of the Workshop
Friday, 12 October 2007

Morning Session

9:00-11:00 Session 6: Energy Policy (I)

Development of the European energy policy: drivers and major directions
- Nicole Igloi, European Commission, DG EuropeAid

Treatment of state owned and private companies by the regulators
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)
- Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania

Moderated Discussion

11:00-11:30 Coffee Break

11:30-13:00 Session 6: Energy Policy (II)

Country presentations: Markets or planning: who will deliver the needed investments?
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)

Evaluation exercise moderated by:
- Péter Kaderják, Training Director, Energy Regulators Regional Association (ERRA)
- Vidmantas Jankauskas, Chairman, National Control Commission for Prices and Energy, Lithuania
- Csaba Kovacs, Hungarian Energy Office

Conclusions, evaluation and farewell

13:00-14:30 Lunch Break